



# Fibra Inn Announces Results for the Fourth Quarter of 2019

**Monterrey, Mexico, February 26, 2020** — Deutsche Bank Mexico, S.A., Institución de Banca Múltiple, Trust Division F/1616 or Fibra Inn (BMV: FINN13) ("Fibra Inn" or "the Company"), the Mexican real estate investment trust internally managed and specialized in the hotel industry serving the traveler with global brands, today announced its non-audited Fourth Quarter results for the period ended December 31, 2019 (4Q19). These results were prepared in accordance with International Financial Reporting Standards (IFRS) and are stated in nominal Mexican pesos (Ps.).

## **4Q19 Relevant Information:**

- Fibra Inn concluded the quarter with 39 hotels in operation, representing a total of 6,485 rooms. Fibra Inn has an investment participation in 4 properties, under the external development Hotel Factory Model, that will add 850 rooms.
- Total Revenue: Ps. 468.5 million, of which 94.8% were from room revenues and 5.2% from other rental revenues, for a total decrease of 8.8% compared to 4Q18.
- Total NOI¹: Ps. 146.2 million, an 11.3% decrease compared with the Ps. 164.8 million reported in 4Q18; Total NOI margin was 31.0%.
- Adjusted EBITDA<sup>2</sup>: reached Ps. 121.0 million, a 14.4% decrease compared to the Ps. 141.4 million in 4Q18; the margin was 25.8%.
- AFFO<sup>3</sup>: Ps. 63.6 million, a decrease of Ps. 30.2 million compared with Ps. 93.7 million reported in 4Q18 and Ps. 1.2 million higher compared to Ps. 62.4 million in 3Q19.
- **Distributions to Holders:** Equivalent to Ps. 63.6 million or Ps. 0.1288 per

Equ	
BMV: F	
OTC: E	
4Q19 Distribution per CBFI	0.1288
YTD Distribution per CBFI	0.4221
Dividend Yield in cash	7.0%
CBFI Price (Dec 30, 2019):	7.26
CBFIs repurchased:	24,804,215
CBFIs with distribution rights:	493,531,428
Float:	82.2%
Mkt Cap (Ps. million)	3,583.0
Total Assets	11,928.5
Del	bt
BMV: FINN15	Pre-paid on Oct 14, 2019
BMV: FINN18	Ps. 2.0 Bn @ fixed 9.93%
Majahtad Ava Cast of Tatal Daht	2 Feb 2028
Weighted Avg Cost of Total Debt:	9.64%
LTV:	30.2%
Fitch:	AA-(mex)
HR Ratings:	AA+
4Q19 Hig	ghlights
Number of hotels	39
Number of rooms	6,485
Occupancy (Total Sales)	58.3%
ADR (Total Sales) Ps.	1,280.1
RevPar (Total Sales) Ps.	746.8
Hotel Fo	actory
Number of properties	4
Number of rooms	850

Fibra Inn 4Q19

CBFI, equivalent to the total amount of AFFO, which will be paid 100% in cash. The balance of CBFIs for the 4Q19 was 4,288,760. 20,515,444 CBFIs were cancelled on January 17, 2020 per the 3Q19 repurchase. The CBFI balance repurchased at the date of this report was 5,200,162 CBFIs and were authorized for cancellation at the Technical Committee meeting that took place yesterday.













- Total NOI includes Hotel NOI and NOI from other businesses. The first is the calculation of the Fibra's revenue (hotel revenues and other revenues) minus operating expenses for administration, maintenance, lodging, utilities, fees, royalties, marketing and promotion, as well as property tax and insurance. The second corresponds to revenues and expenses from the Hotel Factory.
- Adjusted EBITDA excludes acquisition and organization expenses and extraordinary maintenance CAPEX.
- Adjusted FFO is calculated as the Adjusted EBITDA plus interest gain minus interest expense and foreign exchange fluctuations minus maintenance CAPEX.

Oscar Calvillo, Fibra Inn's Chief Executive Officer, stated, "Our long-term vision, as asset managers, is to balance our portfolio with strategic properties that add value. The first hotel, in the luxury segment, developed by the Hotel Factory began operations: The Westin Monterrey Valle. During this fourth guarter we continue divesting of properties and we have significantly reduced the number of outstanding CBFIs through the cancellation of certificates via the repurchase fund. The Company presents reasonable results an adverse economic environment for the income generation and shows expense reductions, both at the operating as well as the corporate level."

# **Fourth Quarter 2019 Results**

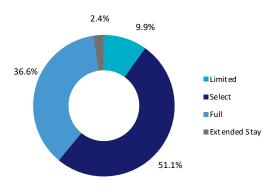
Financia	al Highlights				
	4Q19		4Q18		Var
(Ps. million, except EBITDA per room)					
Lodging Revenues	444.1	94.8%	485.8	94.6%	-8.69
Rental Revenues	24.4	5.2%	28.0	5.4%	-12.99
Fibra Revenues	468.5	100.0%	513.8	100.0%	-8.89
NOI	146.2	31.0%	164.8	30.9%	-11.39
Adjusted EBITDA	121.0	25.8%	141.4	27.5%	-14.49
EBITDA per Room	18,660.6	-	20,843.2	-	-10.59
FFO	80.0	17.1%	109.1	21.2%	-26.79
Distribution and Dividend Yield					
CBFI Price	7.26		9.81		-26.09
Total Distribution (100% AFFO)	63.6		93.73		-32.29
Total Distribution per CBFI (100% AFFO)	0.1288		0.1805		-28.69
CBFIs with distribution rights	493.5		519.4		-5.09
Total Dividend yield at the end of the quarter	7.0%		7.3%		0.09
Hotels and Rooms					
Hotels in operation	39		42		-3
Hotels in remodeling *	-		-		0
Land Lots	1		1		0
Total number of properties and the end of the quarter	40		43		-3
Weighted number of days with acquisitions / sales	100%		100%		0
Footprint (States)	13		13		0
Rooms in operation	6,485		6,785		-300
Rooms under rebranding	-		-		0
Rooms in addition	-		-		0
Total # Rooms	6,485		6,785		-300





The sales mix at the close of 4Q19 was comprised of 39 hotels under operation: 8 limited service, 19 select service, 11 full service and one extended-stay hotels.

Total Revenue per Segment						
	4Q19	%	4Q18	%		
(Ps. million)						
Limited Service	46.5	9.9%	60.7	11.8%		
Select Service	239.2	51.1%	260.7	50.7%		
Full Service	171.5	36.6%	181.1	35.3%		
Extended Stay	11.3	2.4%	11.3	2.2%		
Total	468.5	100.0%	513.8	100.0%		



Fibra Inn's total revenues during 4Q19 were Ps. 468.5 million, a decrease of 8.8% or Ps. 45.4 million compared to 4Q18. Revenues were comprised as follows:

- Ps. 444.1 million, or 94.8%, were from room revenues from the properties in operation, equivalent to an 8.6% decrease compared to 4Q18. This decrease came mainly from an 8.6% lower same-store sales of room revenues that stemmed completely from the 3.0 percentage point (pp) fall in the occupancy rate, originated from an adverse economic environment plus a higher hotel supply.
- Ps. 24.4 million, or 5.2%, in rental revenues from spaces for services other than lodging, such as conference and meeting rooms, coffee breaks and restaurants, as well as the rental of certain commercial spaces, 12.9% lower compared to Ps. 28.0 million in 4Q18.

During 4Q19, total operating expenses were Ps. 314.9 million, or Ps. 32.5 million less than Ps. 347.4 million in 4Q18. Operating expenses represented 67.2% of total revenues, a decrease of 40 basis points (bp) when compared to 67.6% of 4Q18, which was the net effect of the following:

- A decline of Ps. 15.3 million, reaching Ps. 124.9 million and that represents a 10.9% decrease, due to lower lodging revenues.
- A decline of Ps. 6.8 million, or 25.0% in sales expenses, also derived from lower lodging revenues, and a more efficient mix of commercialization channels, as well as, the sales force restructuring. This line item reached Ps. 20.2 million.
- A decline of Ps 5.8 million or 16.1% decline in energy costs compared to 4Q18 derived from lower lodging occupancy despite the increase in unit cost.
- A decrease of Ps. 2.0 million or 5.9% less in royalties due to disinvestment of hotels.
- A decline of Ps. 1.5 million or 1.8% in administrative expenses as lower fees are paid to the hotel operator due to the selling of non-strategic properties.
- Minimal decreases in maintenance, insurance and property tax with declines of Ps. 0.6 million, Ps. 0.3 million and Ps. 0.2 million, respectively.









During 4Q19, Hotel NOI, corresponding to the operation of the properties, registered Ps. 153.5 million, which represented a 7.7% decrease compared to Ps. 166.4 million reported in 4Q18. The NOI Hotel Margin was 32.8%, which represented a 40-bps increase compared to the 32.4% reached during 4Q18.

In terms of the NOI from Other Businesses, where revenues and expenses from the Hotel Factory are accounted for, during 4Q19 we registered Ps. 3.1 million in revenue corresponding to the structuring and management of the Westin Monterrey Valle hotel. A Ps. 10.4 million expense corresponding mainly to the salaries for the Hotel Factory team and other expenses related to Hotel Factory operations in current projects as well as potential ones, compared to 4Q18 when there was an expense of Ps. 21.1 million, a difference of Ps. 10.8 million versus the prior year and that was partially offset by the organizational restructure cost within this Hotel Factory team.

As a result of the above, Net Operating Income (Total NOI) for 4Q19 was Ps. 146.2 million, which represented an 11.3% decrease compared to the Ps. 164.8 million in 4Q18. The NOI margin was 31.0% vs. 30.9% in 4Q18.

Expenses related to the management of the Fibra for 4Q19 were Ps. 38.4 million, which represented a Ps. 4.8 million or 11.1% lower than last year. These expenses were equivalent to 8.2% vs. the 8.4% registered in the same guarter of the previous year. This increase was primarily due to:

- A Ps. 7.9 million decrease in acquisition and corporate expenses or 58.3% less than the prior year, equivalent to Ps. 5.6 million, as last year a higher number of property licenses were updated.
- A decrease of Ps. 1.3 million in corporate administrative expenses, representing a decrease of 5.4% to reach Ps. 23.5 million, which correspond to a lower payroll in the corporate offices.

The abovementioned was offset by:

- An increase of Ps. 3.1 million in other expense, reaching Ps. 1.8 million, due to the elimination of the recoverable value added tax account of expenses that did not meet the tax requirements of the regulators.
- An increase of Ps. 1.3 million in maintenance CAPEX, that reached Ps. 7.5 million, due to higher overall expenses at all the properties.

EBITDA reached Ps. 107.8 million in 4Q19, representing a 11.3% decline compared with Ps. 121.6 million in 4Q18. EBITDA margin was 23.0%, 70 percentage points (pp) below the 23.7% in 4Q18.

Adjusted EBITDA of Ps. 121.0 million excludes the previously mentioned acquisition and corporate-related expenses, as well as extraordinary maintenance expenses, and represented a 14.4% decrease compared to Ps. 141.4 million in 4Q18. Adjusted EBITDA margin was 25.8%, which represents a 1.7 pp decrease compared to the 27.5% margin reported in 4Q18.

During the period the Company reported:





- A decrease of Ps. 313 million or 59.9% lower in deterioration of fixed assets to reach Ps. 209.6 million, due to the asset valuation performed at the end of the year.
- A decrease of Ps. 11.4 million in terms of provisions corresponding to compensation fees paid for the early termination of advisory services, which was due to an adjustment to the aforementioned provision.

The abovementioned was offset by:

- An increase of Ps.14.8 million in the fixed asset depreciation, which represented 23.3% increase compared to 4Q18, due to a lower base of assets for depreciation as a result of the sale of some of properties. The calculation for the depreciation of fixed assets properties, furniture and equipment— was calculated based on the straight-line method per the estimated useful life of the net assets' residual value.
- An increase of Ps. 9.4 million in the estimate of financial assets deterioration of Ps. 1.4 million, compared to a gain of Ps. 8.0 million. This amount reflects the adoption of the norms of IFRS9, referring to the measuring and classification of financial assets; which for Fibra Inn, this line item refers to clients on the balance sheet.
- An accounting profit due to a decline in fixed assets of Ps. 1.0 million, which corresponds to the classification of assets available for sale in accordance with IFRS5.

Operating Income (EBIT) loss was Ps. 181.6 million which represents a decrease of 61.1% or Ps. 285.6 million less compared to 4Q18, when we registered Ps. 467.3 million.

- Fibra Inn experienced lower interest income, totaling Ps. 12.7 million or 40.6% lower when compared to Ps. 21.3 million in 4Q18, equivalent to 4.1% of total revenues. This decrease was due to a decline in proceeds invested in treasury, as these were used for hotel investments.
- Interest expenses were Ps. 52.5 million for 4Q19, compared to expenses of Ps. 58.2 million in 4Q18. This interest paid corresponded to the public debt, which had a balance of Ps. 3,200.0 million (Ps. 3,163.7 million, net of issuance costs), as well as the credit lines available for the temporarily financing investment expenses and the VAT with a balance of Ps. 200.0 million with Actinver in the short term and Ps. 200.0 million (Ps. 197.9 million net of amortized expenses) with BBVA in the long term. A portion of income and financial expenses are capitalized in the investments that are currently underway, in accordance with IFRS 23.
- The Company had an exchange rate loss of Ps. 1.2 million, compared to a gain of Ps. 4.6 million in 4Q18.

The net financial result was an expense of Ps. 41.1 million in 4Q19, Ps. 8.8 million higher than the Ps. 32.3 million expense in 4Q18.

The net loss in 4Q19 was Ps. 222.7 million, which represented a 55.4% decrease compared to a loss of Ps. 499.5 million in 4Q18.









The non-controlling participation corresponding to the Hotel Factory Trusts reached Ps. 0.4 million. As such, the controlling participation represented a loss of Ps. 222.3 million, for a 47.4% negative margin at 4Q19.

FFO in 4Q19 was Ps. 79.9 million, which represented a 26.7% decline compared to the Ps. 109.1 million in 4Q18. FFO margin was 17.1% in 4Q19 vs. 21.2% for the same quarter of the previous year.

Adjusted FFO for 4Q19 was Ps. 63.6 million, representing a decline of 32.2%.

Reconciliation to FFO and AFFO						
	4Q19	4Q18	Var %			
FFO	80.0	109.1	-26.7%			
(-) Maintenance CAPEX	16.4	15.4	6.4%			
Adjusted FFO	63.6	93.7	-32.2%			
FFO per CBFI	0.1620	0.2101	-22.9%			
Adjusted FFO per CBFI	0.1288	0.1805	-28.6%			

<sup>\*</sup>Calculations per CBFI based on 493,531,248 certificates in 4Q19 and 519,421,425 certificates in 4Q18, which are the CBFIs that have distirbution rights.

#### **Distribution to Holders**

Recompra y Cancelación de CBFIs						
	Repurchase Fund	% of outstanding CBFIs	Outstanding CBFIs	Decrease of the Outstanding CBFIs		
Closing of 2Q19	13,517,728	2.6%	515,293,730			
Repurchase with the 50% of AFFO	5,630,437					
Ordinary Repurchase	11,843,105					
Closing of 3Q19	30,991,270	5.9%	497,820,188	-3.4%		
Cancellation of CBFIs, Oct 7 2019	10,475,815					
Repurchase after closing of 3Q19	3,629,940					
Closing of 4Q19	24,804,215	4.8%	493,531,428	-4.2%		
Cancellation of CBFIs, Jan 17 2020	20,515,455					
Balance after the 4Q19 closing	4,288,760	0.9%	473,015,973	-8.2%		
Repurchase after closing of 4Q19	911,402					
Following cancellation	5,200,162	1.0%				
Net Balance	-		467,815,811	-9.2%		









Fibra Inn dropped 8.2% the number of outstanding CBFIs with the cancellation of certificates during the year 2019.

The total number of repurchased certificates was 24,804,215 at December 31, 2019, out of which 10,475,815 were cancelled on October 7, 2019; the remaining 20,515,455 CBFIs were cancelled on January 17, 2020. To date, the Company has 5,200,162 CBFIs in its repurchase fund.

	CBFIs Position			
	Issued and subscribed December 31, 2019	%	Issued and non subscribed	Total CBFIs
Cancelled	10,475,815	2.0%		
Repurchase Fund	24,804,215	4.8%		
Founders Trust	67,694,155	13.1%		
Investors	425,837,273	82.2%		
Total Outstanding	518,335,643	100.0%		
Total with Distribution Rights	493,531,428			
CBFIs issued for the Equity Program	-		805,763,126	
CBFIs issued for the Internalization Payment	-		14,000,000	
CBFIs in Treasury	-		50,000,000	
CBFIs total in Treasury	-		869,763,126	
Total CBFIs	518,335,643		869,763,126	1,388,098,769

Fibra Inn will make a cash distribution of Ps. 63.6 million payable in cash and corresponds to the 100% of the AFFO. This cash distribution is equivalent to Ps. 0.1288 per CBFI, based on 493,531,428 CBFIs with distribution rights at the close of 4Q19, as a return of capital based in the operations and results of Fibra Inn, for the period between October 1 and December 31, 2019.

Distribution to Holders						
4Q19 4Q18						
	per CBFI*	Total	per CBFI*	Total		
	Ps. \$	Ps. million	Ps. \$	Ps. million		
Taxable income	-	-	-	-		
Return of capital	0.1288	63.6	0.1805	93.7		
Total	0.1288	63.6	0.1805	93.7		

<sup>\*</sup> The amount distributed per CBFI was calculated based on 493,531,428 CBFIs outstanding in 4Q19 and 519,421,425 for the 4Q18, which are the CBFIs entitled to a distribution.

The distribution amount per certificate will change at the time of payment, which will be March 20, 2020, at the latest, due to CBFI repurchase operations following the presentation of this quarterly report until the ex-date of the distribution payment. The capital reimbursement will not generate retained taxes for Fibra Inn's shareholders.





#### **Use of the CAPEX Reserve**

The capital expenditure reserve for hotel maintenance is provisioned as per the investment requirements in each line item for each period, plus a reasonable reserve for future requirements. As of December 31, 2019, this reserve reached Ps. 16.6 million compared to Ps. 21.8 million at September 30, 2019. The total amount for capital expense reached Ps. 21.6 million during 4Q19, of which Ps. 7.5 million were reported in the Company's income statement.

#### **Balance Sheet**

As of December 31, 2019, Fibra Inn held Ps. 563.6 million in cash and cash equivalents. The decrease Ps. 80.7 in cash and cash equivalents when compared to December 31, 2018 was mainly due to the fact that these funds were used for investments in hotels, mainly the JW Marriott Monterrey Valle hotel and The Westin Monterrey Valle.

The remaining balance of the recoverable VAT amount reached Ps. 194.7 million at December 31, 2019, compared to Ps. 42.9 million at the close of December 2018. This increase was due to the VAT paid according to the work progress at the JW Marriott Monterrey Valle hotel and the acquisition of The Westin Monterrey Valle. The recovery process with the Tax Authority is ongoing for Ps. 184.3 million, which was initiated during the 4Q19.

Accounts receivable reached Ps. 74.5 million, as a result of the normal operations of the business. Early payments of Ps. 17.9 million were mainly related to operating expenses of the hotels that are payable over the period, such as property taxes, insurance, fiduciary fees, independent advisors and administrative fees.

Accounts payable totaled Ps. 90.3 million. The Company has a short-term bank debt of Ps. 200.0 million, which corresponds to the Actinver available credit line and a liability for Ps. 136.1 million related to the provision of deferred interest from the issuance of FINN18 debt, as by contract they are paid every six months.

In the long-term, as of December 31, 2019, Fibra Inn registered long-term financial obligations of Ps. 3,163.7 million (Ps. 3,200.0 million nominal), corresponding to the net balance of the public debt from FINN18, net of amortized expenses. The Company presents a long-term bank debt of Ps. 197.9 (Ps. 200.0 million nominal) million, which is the available credit line with BBVA

Both credit lines were allocated for the temporary financing of the investment in The Westin Monterrey Valle and the VAT paid for the acquisition of this hotel.

On October 9, 2019 Fibra Inn carried out the re-opening of the debt tender offer FINN18 for Ps. 1.2 billion at a fixed rate of 8.87% (nominal rate of 9.93%) that will pay semi-annual interest, for a term of 8 years and 4 months. The payment of the principal will mature in February 2028. The transaction was oversubscribed by 1.32x the offered amount. The remaining balance of Ps. 274.6 million, which includes the additional funds received from the final price of the issuance above the nominal value of Ps. 93.3 million and excludes the issuance costs of Ps. 18.7 million, will be used for improving existing hotels of the current portfolio. As with prior









issuances, Fitch Ratings maintained the AA-(mex) local rating and HR Ratings maintained the HR AA+ local rating, both with a stable outlook.

On October 14, Fibra Inn carried out the voluntary early payment of Ps. 1.0 billion corresponding to the principal, which was liquidated at nominal value, plus Ps. 4.4 million in accrued ordinary interests to date. The funds applied towards the early payment of FINN15 issuance were obtained from the re-opening of the FINN18 debt tender offer.

At the close of 4Q19, the gross cost of debt was:

- 88.2% (FINN 18) at a fixed rate of 9.93%, (i)
- (ii) 5.9% (BBVA) at a variable rate of TIIE plus a spread of 1.50%, and
- 5.9% (Actinver) at a variable rate of TIIE plus a spread of 2.0%. (iii)

As such, the gross weighted average cost of the debt was 9.51%, and the net weighted average cost (with the amortization of issuance and contracting) costs was 9.64%.

The FINN18 debt issuance financial covenants at December 31, 2019 are as follows:

Financial Covenants - FINN18 Debt Issuance					
	Covenants				
Loan to Value	Equal or lower than 50%	30.2%			
Debt Service Coverage	Equal or higher than 1.0	1.8			
Debt Service	Equal or higher than 1.5	1.8			
Total Assets no taxable	Equal or higher than 150%	342.0%			
Debt to Total Assets	Equal or lower than 40%	1.7%			

Fibra Inn has a total loan-to-value of 30.2% as of December 31, 2019. This leverage level is in full compliance with the dispositions of the Mexican Banking and Securities Commission ("CNBV") to regulate the maximum leverage levels for the Fibras of up to 50%. As of December 31, 2019, the debt service coverage was 1.8 times; the ratio established must be 1.0x or greater. Both of these figures are calculated in accordance with the methodology in Appendix AA of the Circular Única de Emisoras applicable to CBFIs.

Following is a breakdown of the items used in the calculation of the financial ratios:





Loan-to-value	At December 31, 2019
(equal or lower than 50%)	
Financing	400.0
Market Debt	3,200.0
Total Assets	11,928.5
Loan-to-value	30.2%
Debt Service Coverage Ratio	
(equal or higher than 1.0)	
Liquid Assets	563.6
VAT refunds	194.7
Operating Profit	708.0
Credit lines	100.0
Sub-Total Numerator	1,566.3
Amortization of Interests	504.9
Principal Repayments	200.0
Capital Expenditure	114.2
Development Expenditure	48.0
Sub-Total Denominator	867.1
Debt Service Coverage Ratio	1.8 times

#### **Recent Events for 4Q19**

#### 1. Cancellation of CBFIs

Fibra Inn concluded the cancellation process of 10,475,815 CBFIs on October 4, 2019, equivalent to Ps. 86.6 million, acquired by the repurchase program from May 2, 2018 to March 29, 2019.

# 2. Fibra Inn received the payment for the sale of Tecnológico Norte Hotel in Chihuahua

On October 10, 2019 the sale of this property was completed via the signing of the final titling and deliver of the hotel. The payment received was Ps. 40 million plus construction VAT.

## 3. Fibra Inn Completed the re-opening of a Second Debt Issuance

On October 9, 2019 Fibra Inn carried out the re-opening of the debt tender offer FINN18 for Ps. 1.2 billion at a fixed rate of 8.87% (9.93% nominal value), that will pay interest semi-annually, for a term of 8 years and 4 months. The payment of the principal will mature in February 2028. The remaining balance of Ps. 274.6 million, which includes the additional funds received from the final price of the issuance above the nominal value of Ps. 93.3 million and excludes the









issuance costs of Ps. 18.7 million, will be used for improving existing hotels of the current portfolio. As with prior issuances, Fitch Ratings maintained the AA-(mex) local rating and HR Ratings maintained the HR AA+ local rating.

- 4. Fibra Inn carried out the early payment of Ps. 1.0 billion debt issuance FINN15 On October 15, 2019 Fibra Inn exercised its right for the early payment of Ps. 1.0 billion corresponding to the principal, which was liquidated at nominal value, plus Ps. 4.4 million in accrued ordinary interests to date. The funds applied towards the early payment of FINN15 issuance were obtained from the re-opening of the FINN18 debt tender offer.
- 5. Fibra Inn announced the signing of a binding agreement for the sale the Wyndham Garden León Centro Max hotel

The agreed-upon sales price was Ps. 140 million, plus VAT, that represented a value above the asset valuation conducted by Deloitte in December 2018 of Ps. 98.6 million. The agreement was signed with a 10% down payment.

6. Fibra Inn announced the signing of a binding agreement to sale the Aloft Guadalajara hotel

The agreed-upon sales price was Ps. 258.0 million, plus VAT, which was Ps. 28.2 million above the valuation conducted by Deloitte in December 2018. The agreement was signed upon the down payment of 20% of the total sales price.

### **Recent Events after 4Q19**

- 1. Fibra Inn Announced W Hotels Brand for Development of Playa del Carmen Fibra Inn announced on January 8, 2020 that it had signed a contract for hotel operation and trademark licensing with Marriott International, Inc. to develop a hotel under the W Hotels brand. It will be opened approximately on 2023 with 218 rooms.
- 2. Fibra Inn announced the ratification of the internal audit firm Fibra Inn informed on February 11, 2020 the designation of KPMG Cárdenas Dosal, S.C. to issue the opinion of the consolidated financial statements of the Company and its subsidiary as of December 31, 2019 and 2018.
- 3. Fibra Inn announced the sale of the Aloft Guadalajara and the Wyndham Garden León Centro Max hotels

Fibra Inn informed on February 18, 2020 received payments for Ps. 258.0 million, plus VAT and Ps. 140.0 million, plus VAT, respectively, whereas it completed the sale of both properties on February 14 and February 11, respectively. The proceeds will be used in projects with higher profitability, including the repurchase and cancellation of certificates, as well as investments in hotels in the current portfolio.

4. Fibra Inn announced the opening of The Westin Monterrey Valle On February 20, 2020, the Company announced the opening of this property, representing an investment of Ps. 740 million, that took place with an institutional co-investor, via its hotel Factory model. The hotel is in the exclusive area of San Pedro Garza Garcia. The initiation of operations will generate approximately 160 direct jobs with 174 rooms.









# **Hotel Portfolio at 4Q19**

	Brand	City	State	Rooms
	Di allu	Limited Service Hotels	State	KOOMS
1 W	Vyndham Garden	Irapuato	Guanajuato	102
	Vyndham Garden	Celaya	Guanajuato	150
	Vyndham Garden	León	Guanajuato	126
	Vyndham Garden	Silao	Guanajuato	143
	Aicrotel Inn & Suites by Wyndham	Chihuahua	Chihuahua	108
	Microtel Inn & Suites by Wyndham	Toluca	Estado de	129
		Cd. Juárez	Mávica	
	Microtel Inn & Suites by Wyndham		Chihuahua Jalisco	113
8 <b>W</b>	Vyndham Garden	Guadalajara Andares	Jansco	186
		Select Service Hotels		1,057
	La manta a La m		Nivers Lede	000
	lampton Inn	Monterrey	Nuevo León	223
	lampton Inn	Saltillo	Coahuila	226
	lampton Inn	Reynosa	Tamaulipas	145
	lampton Inn	Querétaro	Querétaro	178
	lampton Inn by Hilton	Hermosillo	Sonora	151
	lampton Inn by Hilton	Chihuahua	Chihuahua	190
	Holiday Inn Express	Saltillo	Coahuila Estado de	180
3 H	Holiday Inn Express	Toluca	Máxico	268
) H	Holiday Inn Express	Monterrey	Nuevo León	198
0 <b>H</b>	Holiday Inn Express	Guadalajara	Jalisco	199
1 H	Holiday Inn Express	Toluca	Estado de	127
2 H	Holiday Inn Express & Suites	Juárez	Chihuahua	182
3 <b>A</b>	Aloft	Guadalajara	Jalisco	142
4 C	Courtyard by Marriott	Saltillo	Coahuila	180
5 C	Courtyard by Marriott	Chihuahua	Chihuahua	152
6 F	airfield Inn & Suites by Marriott	Coatzacoalcos	Veracruz	180
7 <b>W</b>	Vyndham Garden	Playa del Carmen	Quintana Roo	196
8 <b>V</b>	Vyndham Garden	Monterrey	Nuevo León	85
9 <b>A</b>	AC Hotels by Marriott	Guadalajara	Jalisco	180
				3,382
		Full Service Hotels		
Н	Holiday Inn	Monterrey	Nuevo León	198
2 H	Holiday Inn	Puebla	Puebla	150
3 L	a Mina	Guanajuato	Guanajuato	155
↓ N	Marriott (	Puebla	Puebla	296
5 Н	Holiday Inn	México	Distrito Federal	214
6 H	Holiday Inn	Altamira	Tamaulipas	203
7 C	Casa Grande	Chihuahua	Chihuahua	115
3 C	Casa Grande	Delicias	Chihuahua	88
) C	Crowne Plaza	Monterrey	Nuevo León	219
0 H	Holiday Inn	Reynosa	Tamaulipas	95
	Holiday Inn	Cd. Juárez	Chihuahua	196
				1,929
		Extended Stay Hotels		
S	Staybridge Suites	Guadalajara	Jalisco	117
		tfolio as of December 31, 201		6,48





# **Information Regarding the Tenant**

Rental revenue for food, beverage and other services were Ps. 85.5 million, 5.9% lower than the figure registered for 4Q18.

Operadora México Servicios y Restaurantes, SAPI de CV Combined with Trust F/1765						
	4Q19		4Q18			
(Milions of pesos)						
Revenue	85.5	100.0%	90.8	100.0%		
Sales Cost	49.8	58.3%	52.1	57.3%		
Operating Profit	35.7	41.7%	38.8	42.7%		
Operating Expenses	5.1	6.0%	5.1	5.6%		
NOI	30.5	35.7%	33.7	37.1%		
Lease paid to Trust F/1616	22.4	26.2%	25.4	28.0%		
Other Indirect Expenses	3.1	3.5%	3.7	4.1%		
EBITDA	5.0	5.9%	4.6	5.1%		
Plus: Other Non-Operating Expenses	-	0.0%	-	0.0%		
Adjusted EBITDA	5.0	5.9%	4.6	5.1%		

# **Hotel Operating Indicators**

# a) Quarterly Total Sales

Quarterly Total Sales						
	4Q19	4Q18	%			
Number of hotels	39	42				
Lodging Income	444.1	485.8	-8.6%			
Occupancy	58.3%	61.3%	-3 pp			
ADR	1,280.1	1,280.3	0.0%			
RevPar	746.8	784.4	-4.8%			

# b) Quarterly Same-Store Sales

Quarterly Same Stores Sales								
(39 Hotels)	4Q19	4Q18	Variation					
Room Revenue	444	468	-5.1%					
Occupancy	58.4%	61.2%	-2.8 pp					
ADR	1,280.4	1,292.8	-1.0%					
RevPAR	747.7	790.8	-5.4%					









The same store calculation includes the 39 hotels that were part of Fibra Inn's portfolio for at least half of the quarter under discussion. In this case:

- It excludes the City Express Chihuahua Hotel, as it was sold on July 22, 2019.
- It excludes the Holiday Inn Guadalajara Centro Historico Hotel, as it was sold on September 12, 2019.
- It excludes the Tecnológico Norte Hotel, as it was sold on October 10, 2019.

As of December 31, 2019, Fibra Inn had a total portfolio of 39 properties with 6,485 rooms and participates with a minority investment in 4 properties as external developments under the Hotel Factory model, that represent 850 rooms.

## c) Information by Segment, by Hotel Chain and by Region

Same Store Sales by Segment									
	Occupancy	ADR	RevPAR	Occupancy	ADR	RevPAR	% RevPAR		
		4Q19			4Q18				
Limited Service	46.9%	1,005.1	471.2	52.6%	988.8	519.6	-9.3%		
Select Service	59.5%	1,277.6	759.7	63.5%	1,292.7	821.2	-7.5%		
Full Service	61.8%	1,391.8	860.5	60.7%	1,431.4	868.9	-1.0%		
Extended Stay	75.2%	1,382.7	1,039.5	80.0%	1,410.7	1,129.2	-8.0%		
TOTAL	58.4%	1,280.4	747.7	61.2%	1,292.8	790.8	-5.4%		

Same Store Sales by Region									
	Occupancy	ADR	RevPAR	Occupancy	ADR	RevPAR	% RevPAR		
		4Q19			4Q18				
North	62.3%	1,269.8	790.6	53.1%	1,255.8	666.4	18.6%		
Northeast	66.6%	1,386.3	923.1	70.9%	1,384.4	981.1	-5.9%		
South and center	47.5%	1,135.6	539.2	54.3%	1,192.6	647.0	-16.7%		
West	65.1%	1,348.6	877.3	70.9%	1,340.3	950.7	-7.7%		
TOTAL	58.4%	1,280.4	747.7	61.2%	1,292.8	790.8	<b>-</b> 5.4%		

North: Chihuahua, Sonora

North-East: Nuevo León, Coahuila y Tamaulipas.

West: Jalisco

Mid - Southern: Querétaro, Estado de México, Puebla, Guanajuato, Quintana Roo, Cd México, Veracruz, Campeche.

Same Store Sales by Hotel Chain									
	Occupancy	ADR	RevPAR	Occupancy	ADR	RevPAR	% RevPAR		
		4Q19			4Q18				
IHG Intercontinental Hotels Group	68.3%	1,325.7	905.2	66.5%	1,349.6	897.0	0.9%		
Wyndham Hotel Group	46.6%	1,014.9	473.5	53.4%	1,024.8	547.6	-13.5%		
Hilton Worldwide	59.9%	1,215.1	727.9	64.2%	1,177.2	756.1	-3.7%		
Marriott International	49.8%	1,550.0	771.3	56.5%	1,570.9	887.4	-13.1%		
Local Brands	55.4%	1,177.9	652.3	57.2%	1,330.3	761.3	-14.3%		
Total	58.4%	1,280.4	747.7	61.2%	1,292.8	790.8	-5.4%		







Hotel Operation									
Region	Hotels	Rooms	% Total of Rooms	% Total of NOI					
North	9	1295	20%	22%					
Northeast	11	1952	30%	41%					
Northwest	0	0	0%	0%					
South and Center	14	2414	37%	22%					
West	5	824	13%	15%					
TOTAL	39	6485	100%	100%					
0									
Segment	Hotels	Rooms	% Total of Rooms	% Total of NOI					
Limited Service	8	1057	16%	7%					
Select Service	19	3382	52%	52%					
Full Service	11	1929	30%	38%					
Extended Service	1	117	2%	2%					
TOTAL	39	6485	100%	100%					
Operator	Hotels	Rooms	% Total of Rooms	% Total of NOI					
Grupo Hotelero Prisma	38	6335	98%	97%					
Grupo Presidente	1	150	2%	3%					
TOTAL	39	6485	100%	100%					

# **About the Company**

Fibra Inn is a Mexican trust formed primarily to acquire, develop and rent a broad range of hotel properties for lodging in Mexico aimed at the business traveler. The Company has signed franchise, license and brand usage agreements with international hotel brands for the operation of global brands as well as the operation of national brands. Additionally, the Company has development agreements. These hotels enjoy some of the industry's top loyalty programs. Fibra Inn trades its Real Estate Certificates (Certificados Bursátiles Fiduciarios Inmobiliarios or "CBFIs") on the Mexican Stock Exchange under the ticker symbol "FINN13"; its ADRs trade on the OTC market in the U.S. under the ticker symbol "DFBRY".

#### www.fibrainn.mx











# Fideicomiso Irrevocable No. F/1616 (Deutsche Bank Mexico, S. A. Multiple Banking Institution, Trust Division) and Subsidiary Unaudited Condensed Consolidated Statements of Financial Position As of December 31, 2019 and 2018 (Thousands of pesos)

(modsun)	as of pesos)			
	As of December	%	As of December	%
	31, 2019		31, 2018	
ASSETS				
Current assets: Cash and cash equivalents	563,639	4.7%	644,370	5.4%
Trade and other accounts receivable, net	74,543	0.6%	75,557	0.6%
Advanced payments	17,977	0.2%	17,542	0.1%
Accounts receivables from related parties	21,594	0.2%	10,599	0.1%
Assets held for sale	357,189	3.0%	-	0.0%
Recoverable value-added tax	194,668	1.6%	42,940	0.4%
Recoverable taxes and others	7,272	0.1%	5,621	0.0%
Total current assets	1,236,882	10%	796,629	6.7%
Non-current assets:				
Property, furniture and equipment - net	10,441,197	87.5%	10,603,432	89.4%
Right-of-use asset	2,400	0.0%	-	0.0%
Intangible asset and other assets Accounts receivable from related parties	80,404 93,318	0.7% 0.8%	66,627 112,248	0.6% 0.9%
Prepaid property acquisitions	74,339	0.6%	265,916	2.2%
Derivative financial instruments	7 <del>1</del> ,555	0.0%	21,035	0.2%
Total non-current assets	10,691,658	89.6%	11,069,258	93.3%
Total assets	11,928,539	100	11,865,887	100
	11,320,303	100	12,003,007	200
LIABILITIES				
Current liabilities:	00.252	2.20/	02.020	2 50/
Suppliers Other provides	90,252	2.2%	82,029	2.5%
Other payables	76,809	1.9%	8,725	0.3%
Properties acquisition liability Short-term lease liability	- 1,446	0.0% 0.0%	2,066 0	0.1% 0.0%
Accounts payable to related parties	131,918	3.2%	24,844	0.0%
Bank debt	200,000	4.9%	0	0.0%
Liability from debt obligations	136,062	3.3%	79,575	2.4%
Advances from clients	6,312	0.2%	4,986	0.2%
Tax payable	29,033	0.7%	40,148	1.2%
otal current liabilities	671,832	16.4%	242,373	7.4%
Non-current liabilities:				
Debt securities	3,163,650	77.0%	2,967,075	91.1%
Bank debt	197,985	4.8%	-	0.0%
Liability from debt obligations	63,659	1.5%	-	0.0%
Accounts payable to related parties	1.054	0.0%	35,538	1.1%
Long-term lease liability Cash settled executive share-based compensation	1,054 5,978	0.0% 0.1%	- 6 022	0.0% 0.2%
Deferred income taxes	3,909	0.1%	6,922 3,909	0.2%
Employee benefits	260	0.1%	206	0.1%
Total non-current liabilities	3,436,495	83.6%	3,013,650	92.6%
Total liabilities	4,108,327	100%	3,256,023	100%
	,,		.,,	
EQUITY				
Trustors' equity:	c 171 Fcc	07.50/	C 445 560	36.50
Contributed capital	6,171,563	87.5%	6,415,569	76.5%
Property revaluation surplus Reserve for valuation effect of derivative financial instruments	2,044,090	29.0% 0.0%	2,659,260	31.7% 0.1%
Reserve for valuation effect of derivative financial instruments  Reserve for repurchase of CBFIs	78,213	1.1%	8,601 142,958	1.79
Share-based compensation reserve	115,372	1.6%	80,844	1.0%
Retained earnings	- 1,358,663	-19.3%	•	-11.09
Total trustors' equity	7,050,575		8,384,625	100%
Non-controlling interest	769,637	9.8%	225,239	2.6%
Total trustors' equity	7,820,212	100%	8,609,864	100%
Total liabilities and equity	11,928,539		11,865,887	100%
. otal maximum und equity	11,520,555		11,000,007	100/0







# Fideicomiso Irrevocable No. F/1616 (Deutsche Bank Mexico, S. A. Multiple Banking Institution, Trust Division) and Subsidiary

Unaudited Condensed Consolidated Income Statements and of Other Comprehensive Income

For the period from October 1, 2019 to December 31, 2019 and 2018 and for the accumulated of the year ended December 31, 2019 and 2018 (Thousands of pesos)

Revenue from:	4T19	%	4T18	%	Var. Ps.	Var. %	Ac 2019	%	Ac 2018	%	Var. Ps.	Var. %
Lodging	444,106	94.8%	485,847	94.6	-41,741	-8.6	1,822,337	94.9%	1,953,519	95.0%	-131,182	-6.7
Property leases	24,370	5.2%	27,980	5.4	-3,610	-12.9	97,793	5.1%	103,238	5.0%	-5,445	-5.3
Total revenue	468,476	100.0	513,828	100.0	-45,352	-8.8	1,920,130		2,056,757		-136,627	-6.6
	400,470	100.0	313,626	100.0	-45,352	-0.0	1,920,130	100.0%	2,030,737	100.070	-130,027	-0.0
Costs and expenses from hotel services:												
Lodging	124,884	26.7%	140,216	27.3%	-15,332	-10.9	511,264	26.6%	532,586	25.9%	-21,322	-4.0
Administrative	82,778	17.7%	84,313	16.4%	-1,535	-1.8	331,979	17.3%	342,821	16.7%	-10,842	-3.2
Maintenance	20,464	4.4%	21,035	4.1% 7.0%	-571	-2.7 -16.1	84,092	4.4% 7.0%	83,434	4.1%	658	0.8 1.4
Electricity Royalties	30,256 31,487	6.5% 6.7%	36,062 33,463	7.0% 6.5%	-5,806 -1,976	-16.1 -5.9	134,443 128,491	6.7%	132,557 135,104	6.4% 6.6%	1,886 -6,613	1. <del>4</del> -4.9
Advertising and promotion	20,227	4.3%	26,977	5.3%	-6,750	-25.0	86,208	4.5%	102,772	5.0%	-16,564	-16.1
Hotel factory	11,365	2.4%	1,583	0.3%	9,782	617.9	19,111	1.0%	7,996	0.4%	11,115	139.0
Total costs and expenses of hotel services	321,461	69%	343,648	66.9%	-22,187	-6.5	1,295,588	67.5%	1,337,270	65.0%	-41,682	-3.1
Gross margin	147,015	31.4	170,179	33.1	-23,166	-13.6	624,542	32.5	719,487	35.0	-94,945	-13.2
Gross margin	147,015	31.4	170,179	33.1	-23,100	-13.0	024,542	32.3	/19,40/	33.0	-34,343	-13.2
Other costs and expenses:												
Property tax	3,518	0.8%	3,673	0.7%	-156	-4.2	13,861	0.7%	13,794	0.7%	66	0.5
Insurance	1,330	0.3%	1,675	0.3%	-346	-20.6	6,103	0.3%	6,244	0.3%	-142	-2.3 5.3
Corporate administrative expenses Acquisition and organization expenses	23,455 5,670	5.0% 1.2%	24,788 13,595	4.8% 2.6%	-1,333 -7,927	-5.4 -58.3	100,209 34,074	5.2% 1.8%	95,190 43,979	4.6% 2.1%	5,019 -9,905	-22.5
Others	1,770	0.4%	-1.378	-0.3%	-7,927 3,147	-36.3 -228.4	-2,202	-0.1%	-4,060	-0.2%	1,859	-22.5 -45.8
Maintenance expenses	7,513	1.6%	6,211	1.2%	1,302	21.0	22,293	1.2%	23,469	1.1%	-1,175	-5.0
Estimate of impairment of financial assets	1,370	0.3%	-8,041	-1.6%	9,411	-117.0	2,912	0.2%	-24,969	-1.2%	27,881	-111.7
AAP Termination of Advisory Contract	-952	-0.2%	10,489	2.0%	-11,441	-109.1	43,470	2.3%	41,954	2.0%	1.516	3.6
Impairment of properties	209,555	44.7%	522,764	101.7%	-313,209	-59.9	220,463	11.5%	522,764	25.4%	-302,301	-57.8
Loss on disposal of fixed asset	999	0.2%	. 0	0.0%	999		15,225	0.8%	. 0	0.0%	15,225	
Depreciation of fixed asset	74,425	15.9%	63,672	12.4%	10,753	16.9	313,064	16.3%	317,879	15.5%	-4,815	-1.5
Total other costs and expenses	328,653	70.2%	637,449	124.1%	-308,796	-48.4	769,472	40.1%	1,036,244	50.4	-266,772	-25.7
Operating income	-181,638	-38.8%	-467,269	-90.9%	285,631	-61.1	-144,930	-7.5%	-316,757	-15%	171,827	-54.2
Interest income	-12,661	-2.7%	-21,318	-4.1%	8,657	-40.6	-49,561	-2.6%	-73,130	-4%	23,569	-32.2
Interest expense	52,479	11.2%	58,202	11.3%	-5,723	-9.8	252,900	13.2%	253,628	12%	-728	-0.3
F. L (	4 226	0.20/	4.644	0.00/	F 0.47	426.0	2.540	0.40/	4.542	00/	4 00 4	42.0
Exchange rate loss (gain)	1,236	0.3%	-4,611	-0.9%	5,847	-126.8	-2,548	-0.1%	-4,542	0%	1,994	-43.9
Net loss	<b>'</b>											
Net loss	-222,692	-47.5%	-499,542	-97.2%	276,850	-55.4	-345,721	-18%	-492,713	-24.0	146,992	-29.8
Non-controlling interest	-423	-0.1%	0	0.0%	-423		-1,338	-0.1%	0	0%	-1,338	
Controlling interest	-222,269	-47.4%	-499,542		276,427	-55.5	-344,383	0	-492,713	-24.0	148,330	-30.1
Other comprehensive loss items attributable to controlling interest:												
Property revaluation surplus	-573,966	-122.5%	-143,281	-27.9%	0	300.6	-573,966	-29.9%	-143,281	-7%	-430,685	300.6
Reserve for valuation effect of derivative financial instruments	0	0.0%	1,761	0.3%	-1,761	-100.0	-8,601	-0.4%	-28,804	-1%	20,203	-70.1
Comprehensive income	-796,658	-170.1%	-641,063	-124.8%	275,091	24.3	-928,288	-0.7	-664,798	-32%	-263,490	39.6
	750,030	170.1 /0	341,003	124.0 /0	275,031	24.3	720,200	0.7	004,730	32 70	203,430	33.0







Fideicomiso Irrevocable No. F/1616 (Deutsche Bank Mexico, S. A.

Multiple Banking Institution, Trust Division) and Subsidiary

Unaudited Condensed Consolidated Statements of Income and of Other Comprehensive Income

For the period from October 1, 2019 to December 31, 2019 and 2018 and for the accumulated of the year ended December 31, 2019 and 2018

(Thousands of pesos)

Revenue from:	4T19	%	4T18	%	Var. Ps.	Var. %	2019	%	2018	%	Var. Ps.	Var. %
Lodging Property leases	444,106 24,370	94.8% 5.2%	485,847 27,980	94.6% - 5.4% -	41,741 - 3,610 -		1,822,337 97,793	94.9% 5.1%	1,953,519 103,238	95.0% - 5.0% -	131,182 - 5,445 -	
Total revenue	468,476	100%	513,828	100% -	45,352 -	8.8	1,920,130	100.0%	2,056,757	100.0% -	136,627 -	6.6
Costs and expenses from hotel services:												
Lodging	124,884	26.7%	140,216	27.3% -	15,332 -		511,264	26.6%	532,586	25.9% -	21,322 -	
Administrative Maintenance	82,778 20,464	17.7% 4.4%	84,313 21,035	16.4% - 4.1% -	1,535 - 571 -	1.8 2.7	331,979 84,092	17.3% 4.4%	342,821 83,434	16.7% - 4.1%	10,842 - 658	3.2 0.8
Electricity	30,256	6.5%	36,062	7.0% -	5,806 -	16.1	134,443	7.0%	132,557	6.4%	1,886	1.4
Royalties	31,487	6.7%	33,463	6.5% -	1,976 -	5.9	128,491	6.7%	135,104	6.6% -	6,613 -	
Advertising and promotion	20,227	4.3%	26,977	5.3% -	6,750 -	25.0	86,208	4.5%	102,772	5.0% -	16,564 -	
Property tax	3,518	0.8%	3,673	0.7% -	155 -	4.2	13,861	0.7%	13,794	0.7%	66	0.
nsurance	1,330	0.3%	1,675	0.3% -	346 -	20.6	6,103	0.3%	6,244	0.3% -	141 -	2.
otal costs and expenses of hotel services	314,944	67.2%	347,414	67.6% -	32,470 -	9.3	1,296,441	67.5%	1,349,312	65.6% -	52,871 -	3.9
NOI Hotel	153,532	32.8%	166,414	32% -	12,882 -	7.7	623,689	32.5%	707,445	34.4% -	83,756 -	11.8
OTHER BUSINESSES	100,001	02.070	200/121	5270	11,001		020,000	02.070	7077110	<b>5</b> 11 1 7 5	00,700	
NCOME: Hotel factory	3,071	100.0%	19,562	100% -	16,490 -	84.3	31,531	1.6%	19,562	0.0%	11,969	61.2
·	2,2		,		,		,		,		,	
COSTS: Hotel factory	10.364	337.4%	21.145	108.1 -	10.781 -	51.0	37.978	1.2	27.558	1.4	10.420	37.8
•							,		,			
NOI other businesses	- 7,293	-237.4% -	1,583	-809.4% -	5,709	360.6 -	6,447	0.2 -	7,996	- 0.4	1,549 -	19.4
Total NOI	146,239	31.0%	164,830	30.9% -	18,591 -	11.3	617,242	0.3	699,449	0.3 -	82,207 -	11.8
Other costs and expenses:												
Corporate administrative expenses	23,455	5.0%	24,788	4.8% -	1,333 -	5.4	100,209	5.2%	95,190	4.6%	5,019	5.3
Acquisition and organization expenses	5,670	1.2%	13,595	2.6% -	7,925 -	58.3	34,074	1.8%	43,979	2.1% -	9,905 -	
Naintenance expenses	7,513	1.6%	6,211	1.2%	1,302	21.0	22,293	1.2%	23,469	1.1% -	1,176 -	
Others	1,770	0.4% -	1,378	-0.3%	3,149 -	228.4 -	2,200	-0.1% -	4,060	-0.2%	1,861 -	
Total indirect expenses	38,408	8.2%	43,216	8.4% -	4,809 -	11.1	154,376	8.0%	158,578	7.7% -	4,203 -	2.6
EBITDA	107,831		121,614	23.7% -	13,783 -	11.3	462,866	2410.6%	540,871	2629.7% -	78,005 -	14.4
Plus: Acquisition and organization expenses	13,183	2.8%	19,806	3.9% -	6,623 -	33.4	56,367	2.9%	67,448	3.3% -	11,081 -	16.4
Adjusted EBITDA	121,014	25.8%	141,421	27.5% -	20,406 -	14.4	519,233	27.0%	608,319	29.6% -	89,086 -	14.6
	1 270	0.20/	0.041	1.60/	0.411	117.0	2.012	0.2%	24.000	1 20/	27.001	111.7
Estimate of impairment of financial assets  AAP Termination of Advisory Contract	1,370 - 952	0.3% - -0.2%	8,041 10,489	-1.6% 2.0% -	9,411 - 11,441 -		2,912 43,470	2.3%	24,969 41,954	-1.2% 2.0%	27,881 -	3.6
mpairment of properties	209,555	44.7%	522,764	101.7% -	313,209 -	59.9	220,463	11.5%	522,764	25.4% -	1,516 302,301 -	
oss on disposal of fixed asset	999	0.2%	522,704	0.0%	999	39.9	15,225	0.8%	322,704	0.0%	15,225	37.0
Depreciation of fixed asset	78,497	16.8%	63,672	12.4%	14,825	23.3	325,726	17.0%	317,879	15.5%	7,847	2.
BIT (Operating income)	- 181,638	-38.8% -	467,270	-90.9%	285,632 -	61.1 -	144,930	-7.5% -	316,757	-15.4%	171,827 -	
	- 12,661	-2.7% -	21,318	-4.1%	8,657 -	40.6 -	49,561	-2.6% -	73,130	-3.6%	23,569 -	32.2
nterest income nterest expense	52,479	11.2%	58,202	11.3% -	5,723 -	9.8	252,900	1317.1%	253,628	-3.6% 12.3% -	728 -	
Exchange rate loss (gain)	1,236	0.3% -	4,611	-0.9%	5,847 -	126.8 -	2,548	-0.1% -	4,542	-0.2%	1,994 -	43.9
	,				,		<u> </u>				·	
Net loss	•	-47.5% -	499,543	-97.2%	294,164 -	55.4 -		-18.0% -	492,713	-24.0%	194,131 -	29.8
Non-controlling interest	- 423	-0.1% <b>-47.4%</b> -	400 543	-97.2%	423 <b>276,427 -</b>	- 56 -	1,338 <b>344,383</b>	-7.0% - <b>17.9%</b> -	492,713	-24.0%	1,338 <b>148,330 -</b>	30.1
Controlling interest	,	-47.470 °	499/343	-37.270	210,421	30 -	J++,303	17.370	792,/13	-27.070	140,330 -	30.1
Other comprehensive loss items attributable to cont	_	400	4.40007	2=	420	202.5	F70 007	20 221	445.55		420	
Property revaluation surplus Reserve for valuation effect of derivative financial in:	-573965.597	-122.5% 0.0%	-143281 1,761	-27.9% - 0.3% -	430,685 1,761 -	300.6 100.0 -	-573,966 8,601	-29.9% -0.4%	-143,281 -28,804	-696.6% -1.4%	-430,685 20,203	300.6 -70.1
Reserve for valuation effect of derivative financial ins <b>Comprehensive income</b>	- <b>796,657</b>	r		-124.8% -		24 -	928,288	-48.3% -	664,798	-1.4%	20,203 <b>262,152</b>	-70.1 <b>39.6</b>
Tompremental meeting	, , , , ,		, , , , , ,		133,334	24 -	•		,		202,132	39.0
FFO <sup>4</sup>		17.1%	109,147	21.2% -	29,187 -	26.7	318,442	16.6%	432,363	21.0% -	113,921 -	26.3
Funds from aparations: Adjusted EPITDA plus Inter-		Intoract over	anco and Evch	ango rato fluct								

<sup>&</sup>lt;sup>1</sup> Funds from operations: Adjusted EBITDA plus Interest income minus Interest expense and Exchange rate fluctuation.











#### Fideicomiso Irrevocable No. F/1616 (Deutsche Bank Mexico, S. A. Multiple Banking Institution, Trust Division) and Subsidiary Unaudited Condensed Consolidated Statements of Changes in Shareholders' Equity From January 1 to December 31, 2019 and 2018 (Thousands of pesos)

	Contributed capital	Share-based compensation reserve	Reserve for repurchase CBFIs	Property Revaluation Surplus	financial instruments	_	Controlling Interest	Non-controlling interest	Total trustors' equity
As of December 31, 2017	5,886,250	77,663	214,596	2,802,541	37,405	-390,741	8,627,714		8,627,714
Distribution to holders of CBFIs Debt Issuance	- 423,121 1,016,723						- 423,121 1,016,723		- 423,121 1,016,723
Non-controlling interest contribution	1,010,723						-	225,617	225,617
Cancellation of CBFI's	- 64,283		3,828			60,455	-		-
Initial impact in the adoption of IFRS9  Cancellation of repurchase fund			-184.544			- 29,968 184,544	- 29,968		- 29,968
Reserve for repurchase CBFIs			250,000			- 250,000	-		-
Equity-settled share-based payments		2,418					2,418		2,418
Repurchase of CBFIs	-	6,147	-140,922				- 147,069		- 147,069
Reserve for payment with CBFI's		6,910					6,910		6,910
Comprehensive income				143,281	- 28,804			378	- 669,360
As of December 31, 2018	6,415,569	80,844	142,958	2,659,260	8,601	-922,607	8,384,625	225,239	8,609,864
As of December 31, 2018 Distribution to holders of CBFIs	<b>6,415,569</b> - 244,006	80,844	142,958	2,659,260	8,601	- 922,607	<b>8,384,625</b> 244,006	225,239	<b>8,609,864</b> - 244,006
Non-controlling interest contribution							-	545,736	545,736
Cancellation of repurchase fund Reserve for repurchase CBFIs			- 129,193 250,000			129,193 - 250,000	-		=
Equity-settled share-based payments		2,875	250,000			- 250,000	2,875		2,875
Repurchase of CBFIs for payment of equity instruments	S	1,224					1,224		1,224
Repurchase of CBFIs			- 185,552				- 185,552		- 185,552
Reserve for repurchase CBFIs		30,429		44 204		44 204	30,429		30,429
Surplus write-off due to sale of fixed asset Other			-	41,204		41,204 - 12,070	- 12,070		- 12,070
Net loss				-573,966	-8,601	-344,383		1,338	- 928,287.60
As of December 31, 2019	6,171,563	115,372	78,213	2,044,090	0	-1,358,663	7,538,587	769,637	7,820,212











Fideicomiso Irrevocable No. F/1616 (Deutsche Bank Mexico, S. A. Multiple Banking Institution, Trust Division) and Subsidiary
Unaudited Condensed Consolidated Statements of Cash Flows
For the period from January 1 to December 31, 2019 and 2018

(Thousands of pesos)

4	2019	2018
OPERATING ACTIVITIES		
Net income before taxes Adjustments:	- 345,721	- 489,515
Depreciation and amortization	313,064	285,664
Accounting loss due to derecognition of fixed assets	15,225	29,261
Impairment of properties	220,463	522,764
Allowance for impairment of financial assets	2,912	- 13,185
Amortization and cancellation of capitalized costs	13,845	23,133
Debt interests	226,621	247,808
Gain on interest	- 49,561	
Effect of valuation of derivative financial instruments	12,434	16,081
Recycling of derivative financial instruments	-	- 27,535
Reserve for compensation payment due to termination of AAP	43,470	24,679
Equity share-based compensation to executives	452.752	7,292
	452,752 <sup>1</sup>	
Receivables and other accounts receivable	- 1,898	40,795
Related parties	35,431	5,382
Advanced payments	- 435	150
Recoverable taxes	- 153,379	•
Suppliers and other payables	77,633	3,793
Payable taxes	- 11,115 54	27,563 - 77
Empoyee benefits		
Net cash flows generated by operating activities	399,043	619,412
INVESTING ACTIVITIES		
Acquisition of property, furniture and equipment	- 1,448,095	- 1,098,050
Advance to properties purchase	- 8,423	
Acquisition of intangible assets	, -	- 10,404
Lease payments for right-of-use asset vehicles	- 2,084	· -
Other assets and liabilities	- 28,892	- 78
Revenue for sale of fixed asset	490,414	86,826
Gain on interests	49,561	73,693
Loan granted to related parties	18,930	8,333
Net cash flows utilized in investing activities	-928,589	-1,078,708
FINANCING ACTIVITIES		
Loans received	400,000	200,000
Settlement of bank debt	-	- 200,000
Fundraising through issuance of CBFIs, net of issuance expenses	1,274,044	1,974,596
Partial and early settlement of CBFI's	- 1,000,000	
Bank commissions and interest paid	- 344,561	
Fundraising through issuance of CBFIs, net of issuance expenses	-	1,016,723
Distribution to holders of certificates	- 244,006	- 423,121
Non-controlling interest contribution	545,736	225,617
Repurchase of CBFIs for payments to executives with equity instrumen		•
Repurchase of CBFIs with repurchase fund reserve	- 185,552	- 140,922
Net cash flows generated by financing activities	448,816	595,680
Net cash flows of the period	-80,730	136,384
Cash and cash equivalents at the beginning of the year	644,370	507,986
Cash and cash equivalents at the end of the year	563,639	644,370
• •		