





### **Conference Call** Second Quarter 2019 July 25, 2019

### Second Quarter 2019 Results

- I. Quarterly Distributions and Cancellation of CBFIs
- II. Highlights of the Quarter
- III. Hotel Factory Projects
- IV. Operational and Financial Review
- V. Q&A Session



AGENDA



I. Quarterly Distributions and Dividend Yield

### Reinvestment Distribution Initiative for 2019



The 100% of the AFFO allocated for quarterly distribution will be:

- 50% paid in cash to investors
- 50% reinvested in the repurchase of CBFIs, that will be cancelled during the

corresponding quarter.

**Business Rationale**: Considering the implied cap rate of 15.5% (NOI ttm) and the limited growth estimation for Fibra Inn in 2019, due to macroeconomics circumstances, we consider that it is more attractive to invest in the repurchase of our CBFIs and then cancel them, in order to generate additional implied value for current CBFI holders.

### **QUARTERLY DISTRIBUTION**



#### Total Distributions (Ps. millions)

|   | 2   | 2Q19 |        | 2Q18  |        | Var    |        |  |
|---|-----|------|--------|-------|--------|--------|--------|--|
|   |     | 37.9 |        | 110.0 |        | -65.5% |        |  |
|   |     |      |        |       |        |        |        |  |
|   |     |      |        |       |        |        |        |  |
|   |     |      |        |       |        |        |        |  |
|   |     |      | 2017   |       | 2018   |        | 2019   |  |
| - | 1Q  |      | 0.2500 |       | 0.2511 | L      | 0.1565 |  |
| 2 | 2Q  |      | 0.2500 |       | 0.2560 | )      | 0.0736 |  |
| 3 | 3Q  |      | 0.2507 |       | 0.1802 | 2      |        |  |
| 4 | 4Q  |      | 0.2515 | )     | 0.180  | 5      |        |  |
| Y | ear |      | 1.0025 |       | 0.8224 | 1      |        |  |
|   |     |      |        |       |        |        |        |  |

#### Quarterly Dividend Yield

|     | 2017 | 2018 | 2019 |
|-----|------|------|------|
| 1Q  | 9.2% | 8.4% | 7.7% |
| 2Q  | 8.2% | 8.5% | 4.2% |
| 3Q  | 8.3% | 6.6% |      |
| 4Q  | 9.0% | 7.3% |      |
| TTM | 8.9% | 8.8% | 8.3% |

### LTM Dividend Yield 8.3%

Based on CBFI closing price of Ps. 7.10 As of June 30, 2019

### **CANCELLATION OF CBFIs**



|       |                           |                     | Availabl         | e Resources for Repu<br>(Ps. millions) | urchase |  |  |
|-------|---------------------------|---------------------|------------------|--|---------|--|--|
|       | CBFI already<br>cancelled | % of total issuance | 50% AFFO<br>Fund | Regular<br>Repurchase                  | Total   |  |  |
| 4Q18  | 5,444,958                 | 1.0%                | -                | 146.7                                  | 146.7   |  |  |
| 1Q19  | 10,475,815                | 2.0%                | -                | 137.2                                  | 137.2   |  |  |
| 2Q19  |                           |                     | 37.9             | 192.5                                  | 230.4   |  |  |
| 3Q19  |                           |                     |                  |  |         |  |  |
| 4Q19  |                           |                     |                  |  |         |  |  |
| Total | 15,920,773                | 3.0%                |                  |  |         |  |  |

(1) Calculation based on 518,335,643 outstanding CBFIs as of March 30, 2019.(2) Based on 515,293,730 outstanding CBFIs as of June 30, 2019.



I. Highlights of the Quarter



#### Technical Committee

| Proprietary                      | Alternates   |
|----------------------------------|--|
| Victor Zorrilla Vargas           | José Francisco Clariond Castañeda  |
| Joel Zorrilla Vargas             | Adrian Jasso   |
| Óscar Eduardo Calvillo Amaya     | Miguel Aliaga Gargollo   |
| Independent                      |  |
| Adrián Enrique Garza de la Garza |  |
| Alberto Rafael Gómez Eng         |  |
| Héctor Medina Aguiar             |  |
| Marcelo Zambrano Lozano          |  |
| Santiago Pinson Correa           |  |
|                                  | for each Technical Committee Meeting<br>for attendance to other Committees Meeting |

## Capital Recycling Strategy for Non-strategic Assets



Fibra Inn signed two binding agreements to sale the following properties:





AN IHG<sup>®</sup> HOTEL

Holiday Inn & Suites Guadalajara Centro Histórico

Price: Ps. 99 million + VAT 8.1% cap rate Considering Ps. 8.0 million of NOI generated from July 2018 to June 2019



**City Express** Chihuahua

Price: Ps. 95.0 million + VAT 8.7% cap rate Ps. 8.3 million in NOI from July 2018 to June 2019



## Conference Call First Quarter 2019 Results

III. Hotel Factory Projects

### Hotel Factory Projects



|                                   |                 |           |            | Fibra Inn Equity (1) Strategic Partner Equity (1) |           | Debt  |              |           |       |                      |            |
|-----------------------------------|-----------------|-----------|------------|---|-----------|-------|--------------|-----------|-------|----------------------|------------|
| Hotel                             |                 |           |            | Contribution                                      |           | Total | Contribution |           | Total | at Project Level (1) | Total      |
| (Ps. million)                     | Segment         | Rooms     | Opening    | as of 2T19  | Remaining | 30%   | as of 2T19   | Remaining | 30%   | 40%                  | Investment |
| JW Marriott Monterrey Valle       | Luxury Business | 250       | Julio 2020 | 336.7   | 58.4      | 395.1 | 336.7        | 58.4      | 395.1 | 527                  | 1,317      |
| The Westin Monterrey Valle        | Luxury Business | 174       | 2 Sem 2019 | 490.0   | -258.1    | 231.9 | 140.0        | 91.9      | 231.9 | 309                  | 773        |
| Marriott Monterrey Aeropuerto (3) | Luxury Business | 208       | n/a        | 50.8  | -         | -     | -            |           |       |                      | 600 (4)    |
| Playa del Carmen (3,5)            | Luxury Resort   | 220 a 230 | n/a        | 95.0  | -         | -     | 228.0        |           |       |                      | 836 (5,6)  |
| Total                             |                 |           |            | 972.5   |           |       |              |           |       |                      | 3,526.0    |

(1) Figures in Ps. millions, at an exchange rate of Ps. 19.00 per US\$1; these amounts do not include notary expenses or

financial costs, which will be distributed proportionally at 60% equity capital and 40% debt.

(2) On April 11 contributed Ps. 140 million plus VAT.

(3) Projects that are in the negotiation phase with the international hotel brand and with the strategic partners that will participate, as of 2Q19 there is no definitive capital participation structure, nor is there a set debt percentage.

(4) Estimated figures, which will be confirmed upon approval of the final project.

(5) Invested amounts only correspond to the purchase of the land property.

(6) Estimated investment calculated based on 220 rooms for US\$ 200 million, at an exchange rate of Ps. 19.0 per US\$1.

### CURRENT **STANDING**



|                   | Current Standi | ng    |           |
|-------------------|----------------|-------|-----------|
|                   | 2Q19           | 2Q18  | Variation |
| Hotels            | 42             | 43    | -1        |
| Total Rooms(1)    | 6,785          | 6,944 | -159      |
| Developments      | 0              | 0     | -         |
| Land              | 1              | 1     | -         |
| Segments          | 4              | 4     | -         |
| States            | 14             | 15    | -1        |
| Global Brands (2) | 14             | 15    | -1        |
| Local Brands      | 4              | 3     | +]        |
| Hotel Factory (3) | 4              | 3     | +1        |

(1) The 2Q19 excludes the Microtel Inn & Suites by Wyndham Culiacan, which was sold; but still includes the Holiday Inn & Suites Guadalajara Centro Histórico and City Express Chihuahua, which are in a disinvested process due to a binding agreement of sale.

(2) Excludes the Best Western brand, due to a franchise termination and that was converted to Wyndham Garden.

(3) The 2Q19 includes JW Marriott Monterrey, Westin Monterrey, Marriott Monterrey Airport and Playa del Carmen landbank



## Operational and Financial Review

IV.

## **OPERATIONAL** INDICATORS



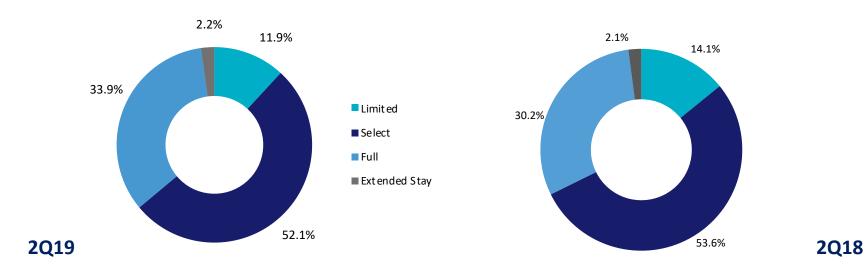
| Same-Store Sales         |         |         |         |  |  |  |  |
|--------------------------|---------|---------|---------|--|--|--|--|
| (41 hotels)              | 2Q19    | 2Q18    | Var %   |  |  |  |  |
|                          |         |         |         |  |  |  |  |
| Room Revenue             | 446.1   | 489.0   | -8.8%   |  |  |  |  |
| Occupancy                | 59.7%   | 65.6%   | -5.9 pp |  |  |  |  |
| Average Daily Rate (Ps.) | 1,261.2 | 1,246.5 | 1.2%    |  |  |  |  |
| RevPar                   | 752.8   | 817.4   | -7.9%   |  |  |  |  |

Note:

• Excludes the Microtel Inn & Suites by Wyndham Culiacán that was sold on August 27, 2018 and the Holiday Inn Ciudad Juarez, which remained closed due to its remodeling and brand conversion.



| (Ps. millions)   | 2Q19  | %      | 2Q18  | %      | <b>Var.</b> % |
|------------------|-------|--------|-------|--------|---------------|
| Lodging Revenues | 459.6 | 94.9%  | 494.9 | 94.9%  | -7.1%         |
| Rental Revenues  | 24.7  | 5.1%   | 26.8  | 5.1%   | -8.0%         |
| Fibra Revenues   | 484.3 | 100.0% | 521.7 | 100.0% | -7.2%         |



### **INCOME** STATEMENT



| (Ps. millions)           | 2Q19   | %      | 2Q18   | %      | <b>Var.</b> % |
|--------------------------|--------|--------|--------|--------|---------------|
|                          |        |        |        |        |               |
| Total Fibra Revenue      | 484.3  | 100.0% | 521.7  | 100.0% | -7.2%         |
| Hotel NOI                | 152.0  | 31.4%  | 186.0  | 35.6%  | -18.3%        |
| Total NOI                | 150.1  | 30.8%  | 180.2  | 34.5%  | -16.7%        |
| Adjusted EBITDA          | 131.3  | 27.1%  | 159.8  | 30.6%  | -17.8%        |
| FFO                      | 92.8   | 19.2%  | 101.2  | 19.4%  | -8.3%         |
| Distributions to Holders | 37.9   |        | 110.0  |        | -65.5%        |
| Distribution per CBFI    | 0.0736 |        | 0.2560 |        | -71.2%        |
| CBFIs outstanding        | 515.3  |        | 429.7  |        | 19.9%         |

### **BALANCE** SHEET

| (Ps. millions)               | June 30, 2019 | %     | Dec 31, 2018 | %     | <b>Var.</b> % |
|------------------------------|---------------|-------|--------------|-------|---------------|
|                              |               |       |              |       |               |
| Cash & equivalents           | 424.1         | 3.4%  | 644.4        | 5.4%  | -34.2%        |
| Recoverable VAT              | 160.3         | 1.3%  | 42.9         | 0.4%  | 273.3%        |
| Total Assets                 | 12,462.8      | 100%  | 11,865.9     | 100%  | 5.0%          |
| Short Term Bank Debt         | 100.0         | 2.8%  | -            | -     |               |
| Accrued Interest             | 85.9          | 2.4%  | 79.6         | 2.4%  | 8.0%          |
| Total Short Term Liabilities | 451.6         | 12.4% | 242.3        | 7.4%  | 86.3%         |
| Long Term<br>Debt Securities | 2,970.1       | 81.8% | 2,967.1      | 91.1% | 0.1%          |
| Total Liabilities            | 3,632.2       | 100%  | 3,256.0      | 100%  | 11.6%         |
| Total Equity                 | 8,830.6       | 100%  | 8,609.8      | 100%  | 2.6%          |
|                              |               |       |              |       |               |



## FINANCIAL SITUATION

#### Total debt in pesos

### a. FINN18 60.6% of total debt

- Ps. 2,000 million local debt
- At Fixed Rate at 9.93%
- 2 Feb 2028 (MXN)

#### b. FINN15 30.3% of total debt

- Ps. 1,000 million covered with swaps at 7.10%
- At variable rate TIIE Rate plus 110 bps
- TILE covered with swaps at weighted fixed rate 7.1%
- 3.5 year maturity
- 14 Nov 2021 (MXN)

Bank credit lines a. Actinver 3.0% of total debt

(as of June 30, 2019)

26.5% loan-to-value and

**1.9** debt service coverage

- Ps. 100 million was disposed on 1Q19
- At variable rate TIIE plus 200 bps
- 24 months maturity
- Ps. 200 million available total credit line

### b. BBVA Bancomer 6.1% of total debt

- Ps. 200 million was disposed on 1Q19
- At variable rate TILE plus 150 bps
- TILE is covered with swaps at weighted fixed rate of 5.18%
- 36 months maturity
- Ps. 300 million that may extend up to Ps. 450 million available total credit line







QUESTION AND ANSWER SESSION



## Note on Forward Looking Statements

This document may contain forward-looking statements. These statements are statements that are not historical facts, and are based on management's current view and estimates of future economic circumstances, industry conditions, Company performance and financial results. Also, certain reclassifications have been made to make figures comparable for the periods. The words "anticipates", "believes", "estimates", "expects", "plans" and similar expressions, as they relate to the Company, are intended to identify forward-looking statements. Statements regarding the declaration or payment of dividends, the implementation of principal operating and financing strategies and capital expenditure plans, the direction of future operations are examples of forward-looking statements. Such statements reflect the current views of management and are subject to a number of risks and uncertainties. There is no guarantee that the expected events, trends or results will actually occur. The statements are based on management and factors, including general economic and market conditions, industry conditions, and operating factors. Any changes in such assumptions or factors could cause actual results to differ materially from current expectations.

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